



NORTH CAROLINA
OUTWARD BOUND SCHOOL

2018 ANNUAL REPORT



Multiplying Our Impact



multiplier

(mul·ti·pli·er) *noun*

: one that multiplies: such as

- 1 : an instrument or device for multiplying or intensifying some effect
- 2 : a machine, mechanism, or circuit that multiplies numbers
- 3: **A North Carolina Outward Bound School student who leverages his or her experience on course to achieve exponential impact on his or her community**

BOARD OF DIRECTORS

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Arthur M. Blank
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Multiplying the Outward Bound Experience

Central to the doctrine of Outward Bound is a belief in the power of the changed to change others. Sometimes called the “ripple effect,” this is the idea that Outward Bound alumni emerge from the wilderness as different people, equipped with new skills, attitudes, and perspectives that inspire and empower them to make a difference in their communities. We believe in this ripple effect because we so often hear about it from our alumni or their parents, and because we witness it in our students and ourselves.

But what happens when we are intentional about where we direct these ripples? What happens when we deliberately concentrate a series of ripples in the same small pool? Very often we find that these ripples begin to create powerful waves.

This year's Annual Report features stories about how NCOBS is working with schools, businesses, and community organizations to turn ripples into waves. Strategic partnerships with institutions like Boys' Latin of Philadelphia Charter School, American Leadership Forum (ALF), and The Arthur M. Blank Family Foundation position NCOBS to leverage the impact of an individual Outward Bound experience to produce profound outcomes at the institutional and community levels. These are just a few examples of the synergies NCOBS creates with our partners that none of us could achieve alone.

I am so proud to report that, in fiscal year 2018, NCOBS served 5,376 students (29,690 student program days)—the most since 2010—and even more proud of the fact that 55% of these students received some form of scholarship assistance. And yet, as impressive as these numbers are, there has never been a greater need in our society for the human qualities fostered by Outward Bound founder Kurt Hahn: self-sacrifice, perseverance, compassion and a desire to serve others. This need compels us to seek new ways of maximizing our impact.

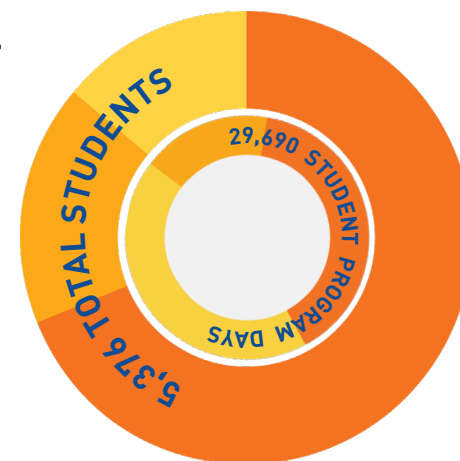
One important way we can do this is by focusing more attention on multipliers—those individuals who, by virtue of their position or degree of influence, convert their own transformation into the transformation of others, turning ripples into waves. The teachers and students at Boys' Latin, the professionals from ALF-Charlotte, and the young people in Atlanta's American Explorers program are all great examples of students who can help NCOBS multiply our impact.

As we look forward to the next 50 years of our efforts to change lives through challenge and discovery, our success will be determined, in part, by our ability to serve the multipliers, forge synergistic partnerships, and convert tiny ripples into powerful waves.

Speaking of multipliers, our community lost two incredibly influential leaders since our last Annual Report—Roddey Dowd Sr. and Marjorie “Mag” Whittaker—both of whom earned the distinction of Lifetime Director for decades of exemplary service. I can say with great confidence that NCOBS would not be the School we are today without Roddey and Mag's heroic contributions. Until our paths cross again, be well,



WHITNEY H. MONTGOMERY
Executive Director



- School-based Programs
- Specialized Programs
- Public Programs

MULTIPLYING OUR IMPACT

in Neighborhoods

American Explorers' (AE) mission is to prepare, shape and empower youth in the Westside neighborhood of Atlanta to lead productive lives and become effective leaders and change agents in their communities.

Created by The Arthur M. Blank Family Foundation (AMBFF) in partnership with Atlanta Public Schools, community-based, organizations and the North Carolina Outward Bound School, this comprehensive leadership development program gives youth from Atlanta's historic Westside communities a viable pathway to a life of leadership. AE "Scholars" are selected during their 8th grade year and remain in the program until they graduate from high school.

American Explorers has worked closely with NCOBS since 2015. During the academic school year, AE Scholars attend day-long challenge programs with Outward Bound Atlanta. In the summer, Scholars attend wilderness courses in the North Carolina mountains in year one and the Outer Banks in year two. During their third year, participants may choose to attend wilderness courses

from a number of Outward Bound schools across the eastern United States. This continuum of experiential programming throughout the year—over multiple years—allows Scholars to build on important life lessons about self-reliance, trust, communication, leadership and overcoming challenges.

According to Arthur Blank, Founder of Home Depot and AMBFF Chairman, "The Arthur M. Blank Family Foundation's American Explorers Program began with a simple mission—to nurture young leaders who will become stewards in their communities, in their schools, and for their families. Through our partnership with North Carolina Outward Bound School, we are providing our students with challenging, life-changing leadership experiences that support and foster critical components of their development as compassionate, capable human beings."



ENDOWMENTS

American Veterans Endowment
Ann R. Baruch Endowment for Philadelphia Scholarships
Belikove/Piala Family Scholarship Endowment
Blank Enhancement Endowment
Richard Bowles Memorial Endowment Fund
R. E. F. Buckley Endowment Fund
Burke County/Phifer/Haworth Endowment Fund
Kevin Chynoweth Memorial Endowment Fund
Annetta J. and Robert M. Coffelt Jr. Endowment
Rhea Elliott Cooper Scholarship Endowment
B. Dalton Endowment Fund
Rufus M. Dalton Scholarship Endowment
Ecology Wildlife Foundation Scholarship Fund
Field Staff Support Fund
James M. Galbraith Memorial Endowment Fund
GlaxoSmithKline Endowment
Gray Wolf Scholarship for Western North Carolina
Mark E. Headen Endowment

W. R. Hearst Endowment Fund
John C. Huie Educator's Endowment
Thomas James Educational Endowment
Andrew Jitkoff Memorial Endowment Fund
Elizabeth (Libby) Jones Memorial Endowment Fund
Hugh Jones Jr. Family Endowment Fund
Ben Lenett Scholarship Endowment
Leydic Endowment Fund
Travis Lizotte Endowment Fund
Louis McGuinn Memorial Endowment Fund
Baxter H. Miller Memorial Endowment Fund
Royce Ratcliff Memorial Endowment Fund
Ellie Raynolds Memorial Endowment Fund
Reader's Digest III Endowment Fund
Gray Schell Endowment Fund
Schwab Endowment Fund
Ginger Simms Leadership Fund
Stetson Endowment Fund

Sulzberger Endowment
Unity Endowment
John Webster Four Pillars Endowment
Virginia Worden Expeditionary Learning Endowment
Zeke Zelff Endowment for Leadership through Service

SCHOLARSHIP FUNDS

David and Valerie Adams Scholarship Fund
Ryan Glass Memorial Scholarship Fund
Stephen Hicks Scholarship Fund
Jubilee Scholarship Fund
Ginger Simms Wilderness Immersion Fund

OPERATING FUNDS

The Jacob Peach Memorial Fund



The partnership between North Carolina Outward Bound School and American Explorers is far greater than the sum of its parts. The progression of multi-year programming—in Atlanta and in the wilderness—offer AE Scholars unique opportunities to develop the self-awareness, confidence and skills they need to become leaders in their schools and community.



"I learned that I am much stronger than I thought and I can accomplish anything if I put my mind to it! Another amazing aspect of this course is the family I created with my crewmates and instructors. Whenever I was feeling depleted or tired, someone was always there to keep me motivated."

BREIGHA

American Explorers Scholar



"I've become someone I can't even describe, someone whose communication skills have gotten better. Honestly, this was a pleasure, letting everything out of my system, things I would mostly keep inside. Thank you for giving me the opportunity to experience this course."

TAMIA

American Explorers Scholar



"Being a peer mentor during this course confirmed that I want to continue to work with the youth of our generation. Personally, I gained more insight on who I am, and that I can be extremely compassionate."

SHARISSE

American Explorers Scholar



MULTIPLYING OUR IMPACT

in Schools

Boys' Latin is a public charter school in West Philadelphia whose mission is to "prepare boys for success in college and beyond." In 2016, despite the fact that the school is located in one of Philadelphia's poorest neighborhoods, 98% of Boys' Latin seniors graduated from high school—88% of whom went on to college. When the school was founded in 2007, its graduation rate was 23%.

Boys' Latin's success is rooted firmly in a school culture that "values and cultivates critical thinking, personal responsibility, emotional intelligence, and character development." And North Carolina Outward Bound School has been an essential contributor to that culture from the beginning. Every year, between four and six students—along with one or two teachers—travel to the North Carolina mountains for

wilderness expeditions. In addition, every incoming ninth grader attends a day-long challenge program with the Philadelphia Outward Bound School.



According to Boys' Latin Founder, David Hardy, "When you take these kids out on an Outward Bound course, it not only changes their lives, but they come back to the school and they're an influence over a lot of other students who may not have gone on course. It changes the whole dynamic of a school."

EDUCATIONAL AND COMMUNITY PARTNERS

Agnes Irwin School – PA
American Explorers – GA
Appalachian State University – NC
Atlanta Public Schools – GA
Best Academy – GA
Bethesda-Chevy Chase High School – MD
Boys & Girls Club of Central Virginia
Boys & Girls Club of Metro Atlanta – GA
Boys' Latin of Philadelphia Charter School – PA
Brunson Elementary School – SC
Butler High School – NC
Camp Coleman – GA
Camp Judaea – NC
Cannon School – NC
Cape Fear Academy – NC
Capital City Public Charter School – DC
Carolina Day School – NC

Centre College – KY
Charles D. Owen High School – NC
Charlotte Latin School – NC
Community Academy of Philadelphia
Charter School – PA
Creative Learning Academy – FL
Donegal High School – PA
Episcopal Academy – PA
Episcopal Day School – GA
Evergreen Community Charter School – NC
The Exploris School – NC
Franklin School of Innovation – NC
The Gale Academy at Forest Hill Community
High School – FL
Georgetown Day School – DC
Gilbert High School – SC
Independence High School – NC

Isaac Dickson Elementary – NC
LaGrange College – GA
Mallard Creek High School – NC
Meadow Glen Middle – SC
Montessori School of Anderson – SC
Montessori School of Asheville – NC
Mountain Discovery Charter School – NC
Move Beyond Surviving: Cincinnati Breast
Cancer Survivors
Myers Park High School – NC
North Carolina Wesleyan College – NC
Open Doors of Asheville – NC
Padeia School – GA
Palmer Trinity School – FL
Porter Gaud School – SC
Purpose Built Schools Atlanta – GA
Ransom Everglades School – FL

River Bluff High School – SC
Riverdale Academy – NY
Sampson Middle School – NC
Savannah Country Day School – GA
South Mecklenburg High School – NC
Summer Search
St. Catherine's School – VA
St. Christopher's School – VA
University of North Carolina, Chapel Hill – NC
-Masters of Arts in Teaching
-Student Leaders
Valley Springs Middle School – NC
Warren Wilson College – NC
William Jewell College – MO
Youth Leadership Sandy Springs – GA



"I went through challenges such as cooking in a down pour of rain, climbing 180 feet in the air, hiking with a 40 lb. backpack, sleeping alone at night during the solo portion of the course and using the bathroom outside. Going through those challenges made me stronger and I realized that I can do anything I put my mind to."

ROBERT

Boys' Latin Charter School Student



"Before the Educators Initiative, I used to subscribe to the teacher taking control of the classroom by making sure the students were quietly listening. To no surprise, students were not engaged and found class to be boring. After the yearlong experience, I'm doing a much better job of shifting educational ownership to the students. It's a work in progress but I have a refreshing framework for how I want my classroom to run."

IMTIAZ ALAM

Boys' Latin Charter School Teacher



"This course has had a huge impact on my life. Not many people where I am from get this type of opportunity. It has informed me on ways I could better my interactions with others and I feel like I am still learning so much. I hiked the tallest mountain east of the Mississippi River, canoed whitewater on the French Broad River and climbed Table Rock. All the things I have learned will help me at home and at school."

SADDAT

Boys' Latin Charter School Student



The partnership between North Carolina Outward Bound School and Boys' Latin is far greater than the sum of its parts. The students and teachers who experience Outward Bound return from the mountains with new attitudes, skills and insights that they can directly apply to shaping their school culture. This, in turn, affects the educational experience of every student at Boys' Latin.

MULTIPLYING OUR IMPACT

in Organizations

American Leadership Forum (ALF) is a national network of chapters, each dedicated to building stronger communities by joining and strengthening leaders to serve the common good.

The Charlotte Region Chapter of ALF is the flagship program of the Lee Institute, annually inviting up to 24 established leaders from a 13-county region to participate in the eight-month intensive leadership enhancement program.

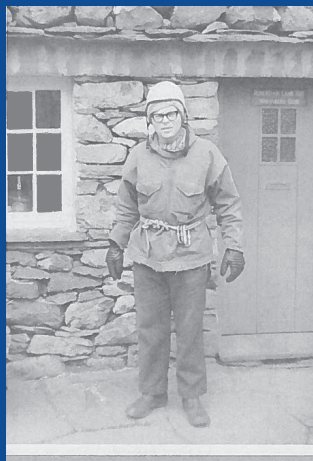
For 18 years, Outward Bound Professional (OBP) has partnered with ALF to provide leadership development opportunities to ALF Fellows through a three to five-day wilderness program at Table Rock Base Camp. By accelerating the development of relationships, facilitating self-reflection and posing powerful mental and physical challenges, the OBP experience

enables ALF Fellows to create a strong jumping-off point for the important work they do as community leaders.

According to Lee Institute Director Chrystal Joy, “Outward Bound is one of the most memorable and impactful parts of the ALF Charlotte Region experience. We hear this in our program feedback year-over-year, and I can attest to it on a personal level as a graduate of the program. ALF is deliberately designed to have the wilderness experience prior to sessions on dialogue so that participants can be truly reflective and vulnerable when searching for ways to help lead diverse communities and have difficult conversations. The Outward Bound experience was one of the most remarkable experiences of my life, and something that has forever changed my view of me.”

OUTWARD BOUND PROFESSIONAL PARTNERS

American Leadership Forum, Waccamaw Chapter
American Leadership Forum, Charlotte Chapter
Boston Consulting Group
Cannon School
Centers for Disease Control & Prevention
Charlotte Country Day School
Cox Enterprises, Inc.
Delta Air Lines
Duke University's Leadership Institute
Leadership Sandy Springs
Liberty Fellowship
Teachers College, Columbia University –
Summer Principals Academy, New Orleans
University of North Carolina,
Kenan-Flagler Business School



A TRADITION OF EQUIPPING LEADERS: *The Jewel Box Corporation*

The origins of North Carolina Outward Bound School's Professional Program can be traced back to 1966, around the time that NCOBS founder Marjorie Buckley invited Lawrence Cohen—then president of the Jewel Box Stores Corporation of Greensboro—to join the NCOBS Board of Directors.

Cohen had recently hired a young man named Win Johnson to create Jewel Box's Management Development Program and suggested to Johnson that he consider incorporating an Outward Bound expedition into the curriculum. This led Johnson—at age 29 with no previous outdoor experience—to Eskdale Outward Bound in the English Lake District, where he undertook an arduous, 26-day expedition in the dead of winter. The course turned out to be revelatory experience for Johnson, who decided to make a 26-day course in the North Carolina mountains the centerpiece of the Jewel Box program. Over the next four years, 84 store managers would complete the course. As alumni, these young leaders became core members of local NCOBS committees throughout the state. On top of that, Jewel Box generously donated two full scholarships for every manager who attended a course.

The people I sent to Outward Bound were not the people I got back. I had 84 people who believed they could accomplish anything they set their minds to. The overall effect of Outward Bound went far past the [participants]. It went through the entire company and had a very positive effect on morale and a desire to succeed. This experience proved beyond a shadow of a doubt that the mission of Outward Bound works. —Win Johnson



"My Outward Bound experience impacted my leadership approach by allowing me to feel less afraid going into situations that are not the norm... which is what community work is all about. I understand that everyone is afraid of something but that finding similarities and building from there is how we start from the strongest foundations."

CANDICE LANGSTON

Managing Director of the Lee Institute



The partnership between North Carolina Outward Bound School and American Leadership Forum, Charlotte is far greater than the sum of its parts. The NCOBS experience establishes a foundation of trust and a sense of possibility among ALF Fellows that fuels their growth as leaders and amplifies their impact throughout the region.



"NCOBS was a major factor in making ALF a great experience. The time together allowed for deeper dialogue on issues important to us individually and as a community. The experience reinforced my belief that anything is possible when you are surrounded by people who care about you and have your back. I experienced this personally on the course and also witnessed others accomplish things they never thought possible."

CHRIS JACKSON

President & CEO, Goodwill Industries of the Southern Piedmont



"In only 5 days, Outward Bound created a bond among my classmates unlike anything else—a level of trust and understanding within the group that was crucial for ALF to succeed. My biggest takeaway that still strongly influences me is the importance of creating an environment or culture that encourages everyone to explore their stretch zones. It is the only way to grow and to learn."

BRUCE NOFSINGER

Partner & Co-Founder, Topics Education

SCHOLARSHIPS

Scholarship funding is essential to our strategy of multiplying our impact—and NCOBS is committed to making the Outward Bound experience accessible to all students, regardless of their family's financial circumstances. Thanks to the extraordinary support of our donors, our scholarship program reached new heights in 2018, supporting 2,969 students (55%) with full or partial scholarships and financial aid.

743

**PUBLIC
PROGRAMS**

3,707

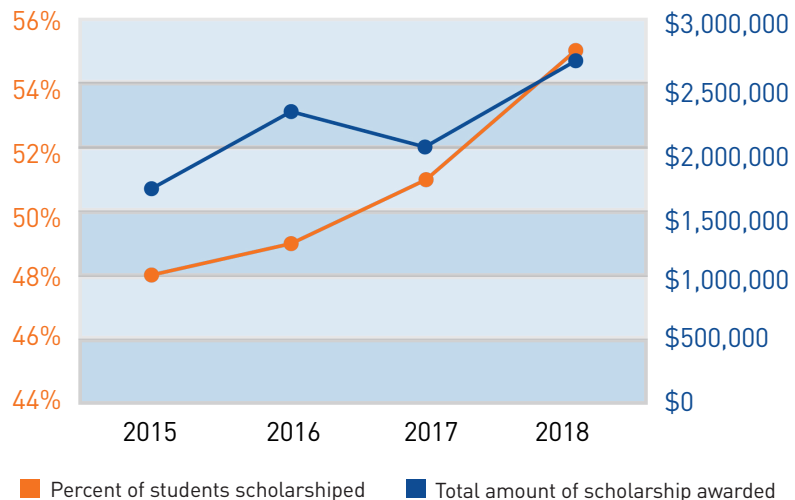
**SCHOOL-BASED
PROGRAMS**

926

**SPECIALIZED
PROGRAMS**

2,969 STUDENTS SCHOLARSHIPPED IN 2018

SCHOLARSHIP AWARD GROWTH



"Because of you, I have a purpose for living and my direction is becoming clearer. Above all, this is the most I've smiled, the most I've laughed, and the happiest I've felt since I returned home! I never thought I would feel so alive ever again in my life."

CHRISTOPHER, VETERAN PROGRAM ALUM

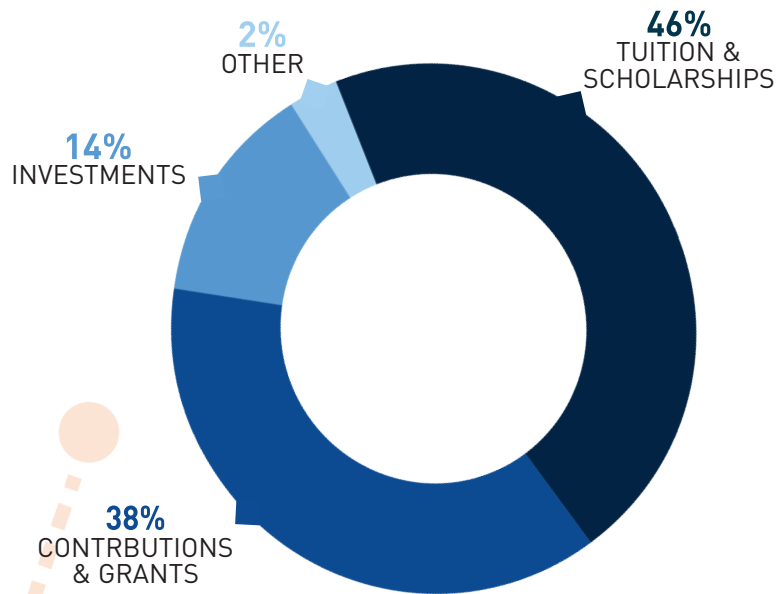
171 Veterans received full travel and tuition scholarships for NCOBS wilderness courses

55%

**PERCENT OF
STUDENTS
SCHOLARSHIPPED**

2018 FINANCIALS

North Carolina Outward Bound School's stable financial position in fiscal year 2018 was fueled by robust group sales and individual student enrollment, combined with generous contributions from NCOBS donors. NCOBS' current financial health is further bolstered by over \$18M in scholarship and operating endowments, thanks to the recent success of our 50th Anniversary Campaign.



SUPPORT AND REVENUE

Tuition & Scholarships	\$5,394,899
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Contributions & Grants

Contributions	\$3,308,243
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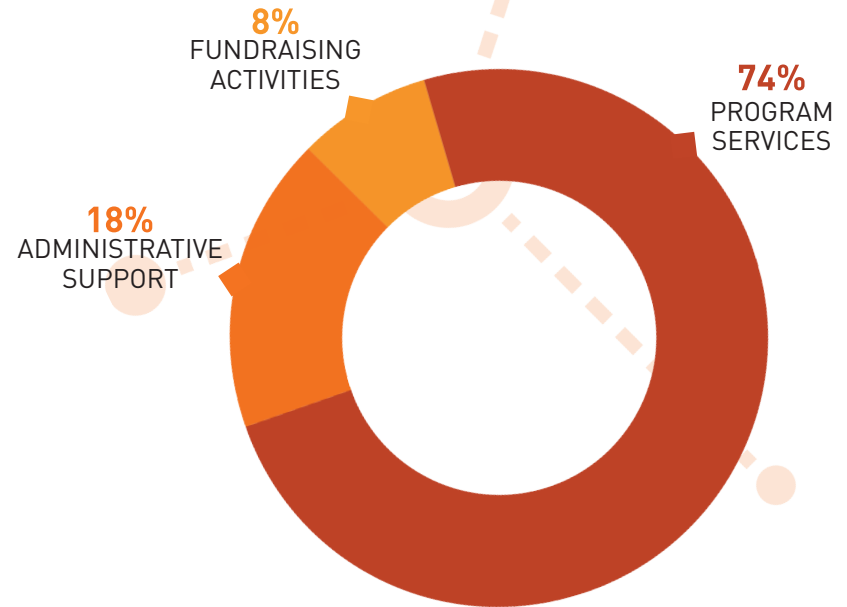
Federal & State Grants	\$1,100,472
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Total Contributions	\$4,408,715
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Investments	\$1,598,465
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Other Revenue	\$347,323
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Total Support & Revenue	\$11,749,402
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EXPENSES

Program Services

Program Delivery	\$5,516,730
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Program Administration	\$1,378,501
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Student Services	\$466,577
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Total Program Services	\$7,361,808
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Supporting Services

General & Administrative	\$1,020,783
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Marketing	\$738,516
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Total Support & Services	\$1,759,299
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Fundraising Activities

Development	\$778,925
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Total Expenses	\$9,900,032
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Giving

Fiscal Year 2018 represented another banner year for North Carolina Outward Bound School contributions, thanks in part to the extraordinary commitment and generosity of donors to our 50th Anniversary Campaign—the total for which exceeded \$12.4 million over three years. We are enduringly grateful to the loyal community of NCOBS donors who make Outward Bound a reality for thousands of students every year. [Campaign donors are marked with an asterisk in the list below.]

Summit Society—\$25,000 +

Anonymous
Ann R. Baruch
Dick and Clark Baruch
Amos T. Beason
James Belikove and Vanessa Piala
The Arthur M. Blank Family Foundation
Marjorie B. Buckley
Walter and Susan Buckley
The Burke Family
Richard and Kate Daileader
Rufus M. Dalton
The Dowd Foundation
Chris and Kelly Dunbar
The Gambrell Family Foundation
Peggy Genova
Larry and Beth Horrell
Jeanette W. Hyde
The James M. Cox Foundation
Edward and Lillian Lilly
Douglas and Shawn Mackenzie
Bill and Katie McNabb
John and Michelle McNellis
Gary Saltz Foundation
Sidney A. Lenger Charitable Trust
Friends and Family of Ginger Simms
Simple Gifts Fund
W. Guy Spriggs

Mountaineer — \$10,000+

Alex Lee, Inc.
Anonymous
Charles and Ann Baker
Amos and Kimberly Beason
Bohemian Foundation
The Chapman/Perelman Foundation
Charlotte Mecklenburg
Community Foundation
Cox Enterprises, Inc.
Hugh and Regina Craft
William and Pamela Crowder
David and Jill Dalton
East Lake Foundation, Inc.
First United Methodist Church
Daniel Flanagan and Geoffrey Kerr
Anne and Hank Flint
The Gate Foundation
General Microcircuits
Georgia-Pacific Foundation
Kenneth and Nancy Glass
Dick and Tracy Hirrel
Key Biscayne Community Foundation
Henry and Edith McHenry
Kathleen McNamara
Messler Family Foundation

Rolander Family Foundation
Kent and Linda Satterfield
Richard and Leigh Schell
Jane and Nelson Schwab
St. John Family Foundation Trust
Brad Stanback and Shelli Lodge-Stanback
Kate Svitek Memorial Foundation
Robert J. Switzgable
Vintage Oil & Gas LLC
Nathan and Elizabeth Vish
Patricia Woodson

Navigator—\$5,000+

Anonymous
William B. Barnhardt
David and Kate Baruch
Agnes R. Beane
John and Nancy Begier
Franklin and Jan Blackford
Blue Ridge Bone and Joint
Gordon and Sophia Caudle
Robert M. Coffelt Jr. and Annetta J. Coffelt
Tris and Ruth Colket
Clay Collins and Jennifer Lepkowski
Frank and Margery Cooper
June Ficklen
Zeb and Jan Gray
Terry Hahn and Teresa Velasco
George and Berkeley Harris
Lucille W. Hays
Sonji Jacobs
Ken Lawson
Betsy and Robert Legnini
C.H. and Laurie Maguire
Thomas and Ellen Marshall
Sara-Marie Martin and Nicholas Brophy
Scott McGovern and Peggy Brown
Scott and Susan Puritz
Pandora and Melissa Redwin
Ken and Elizabeth Richards
Benjamin and Diana Smeal
Gary and Meg Smeal
John and Joan Smith
James B. Taylor
The Thomas and Tracey
Gravina Foundation
Wells Fargo
Leslie and Mitchell Wickham
Caroline and Wade Young

Belayer—\$2,500+

Jeep Barrett
Peter and Amy Barry
Joseph and Patti Beckham
John and Kimberly Belk

Reid Blynn
Bob Gretz Charity Fund
Richard Boyd
Columbus Nova Real Estate
Acquisition Group
Veronica Colvard
Loring and Louise Conant
Rhea Elliott Cooper
Robert and Gwin Dalton
Mr. and Mrs. Dan W. Boone III
William and Robyn Gaddy
Goosmann Rose Colvard & Cramer, P.A.
Ann Hatcher
Michael Heller
Hugh H. Jones, Jr.
Henry B. & Jessie W. Keiser
Foundation, Inc.
Linda L. Lawson
Julianne Marley
Whit and Camilla McGraw
Whitney Montgomery and
Lindsay Hearn
PNC Bank, N.A.
John and Ann Porter
Jessica Ross
Peter and Molly Ross
Kenneth and Michèle Taylor
Uwharrie Bank
Jack and Sarah Warmath
Matthew T. West, Jr.
Peter Wetzell
Jody Whitehurst and Anita DiNovo
Terry and Joe Williams
Ginger and Geoff Worden

Explorer—\$1,000+

David and Valerie Adams
Elizabeth Lambeth Allen
Luis and Laura Angel-Lalanne
Anonymous
Aram and Linda Attarian
Susan and Dan Barnes
Rosemary Batcheller
Battle Family Foundation
Margaret Baxter and Mary Decker
Tim and Sarah Belk
Nancy Benerofe
Beverly-Hanks & Associates
William and Holly Blanton
Patricia Boyd
Stephen and Athena Bradley
Bragg Financial Advisors, Inc.
F. Cooper Brantley
Mitchell Breit
Jim and Joan Bromley

Thurman Brooks
Susan Brown
Robert and Geraldine Bryan
Peter Bryant
Robert and Milano Buckley
Susan S. and Robert L. Burch
Greg and Amanda Cash
John and Nancy Christiansen
William and Julie Coleman
Maricoleman E. Cooper
Kim Fayssoux Cornelson
Merle Cosgrove
Alice B. Cullen
Grace and John Curry
Marianne Dean
Elizabeth C. Detwiler and Don Mahoney
The Dickson Foundation
Alan T. Dickson
Amy and James Donohue
Edifice, Inc.
Clifford Ellis
Ric and Debbie Felker
Jane Fischesser
Mike and Nina Fischesser
H. Charles and Maggie Ford
Charlotte C. Fox
Nadra and Phillip Franklin
The Futch Foundation
Lorraine and Robert Galloway
Valerie and Larry Goldsmith
Matthew Gould and Jennifer Loehle
Gordon and Susan Grant
Bob and Nancy Gray
Clay and Deidre Grubb
Hagan Family Fund
Don P. Haldimann
Dale Halton
Peter and Margaret Hampson
David P. Hardy and Zina Oliver-Hardy
Janet Hatfield Legro
Gig and Mary Jane Hender
Ken and Cathy Hines
Ann Marie Hingley
John and Carter Hipp
Jackie and Bobby Hobbs
Willim and Elizabeth Hobbs
Michelle and Eric Howell
James B. Hughes
William Ingram
Charlie and Kathy Izzard
Thomas James and Regina Cortina
Leila Janusz
James and Helen Jennings
Clark and Patty Jensen
Mark and Laurel Johnston

Paige and Hall Johnston
Richard Jones
John Kerrick
William and Kimberly Kirkpatrick
Lee and Daney Klingenstein
Laura Kohler
David C. Kolb
Krumholtz Family Foundation
Peter Larkin
Christopher Le Vine
Scott and Amy Leazer
W. States and Alison Lee
Dan and Marin Leroy
Shirlyn Ratcliff MacPherson
Raymond Maguire
Charles Markey
Mr. and Mrs. John C. Marshall
Miah F. McClinton
Thomas and Carol McIntosh
James and Karen McKenzie
Hal Meyer
Melanie and Edward Mikusa
Sharon L. Mills
Reid and Martha Montgomery
Katie B. Morris
Mosaic Realty
Carrie Myers and Bess Newton
Charles and Elizabeth Myers
Henry and Cathy Nassau
William Palmer, Jr.
Kenneth Peeples
Ted and May Belle Rauch
Louise and Alan Reed
Andy Reyes
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Jean Shafiroff
James B. Shuford
Shelagh Meehan and Jordan Smyth
Mark and Susan Solow
Bob and Julie Spahr
Dave and Marti Spicer
Verner and Anna Stanley
Stephen Streufert and Lisa Foisy
Amanda and Harold Sturner
Jean M. Sullivan
Bill and Shanna Sullivan
Phil Swan

The Greater Miami Jewish Federation
Daniel J. Thomas
Hill Family Fund of Triangle
Community Foundation
Ben Valentine
Alexandra Buckley Voris and
Michael Voris
Kathy (Bushkin) Calvin
Wellesley Athletics
Ann and David Westerlund
Nettie White
R. Richard Williams
Kathryn Willis
Patricia B. Wilson
Paul and Lynn Yeakel
Price and Margaret Zimmermann
Debora C. Zug

Adventurer—\$500+

Andrew and Lauren Addis
Penny and Bill Agnew
AllianceBernstein
American Security Mortgage
Heather and Mark Baldino
Danielle Battle
Beverly Hanks & Associates
Richard Blomgren and Tami Pearson
Louise Bowles
Amanda Burri
John E. Bush
Laura Casoni and Thomas Comstock
Ann Clark
Matthew Cobb
Rebecca Constantine
Gene and Gay Cooke
Ned Corkran
George Corn
Margaret and Gary Cross
Elizabeth Caldwell Dalgliesh
Susan and Charles Dalton
Elizabeth Damiani
Dapper Ink LLC
J. B. and Winnie Doherty
Robert and Allyson Doig
Mary Beth Durkin and Hugh Panero
Carol Eckstein
Gainor Eisenlohr
Margo Nottoli and Paul Bartels
Daniel M. Foster
Leslie J. Frey
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This year, we lost two beloved members of the NCOBS family—Life Directors Roddey Dowd, Sr. and Marjorie “Mag” Whittaker—both of whom served the School with indefatigable spirit and energy. In 1969, Roddey, a founding board member, traveled the state to aggressively raise critical funds for the fledgling school. Mag, in her own quiet way, organized countless “Swap-Ya” work weeks in Florida, enabling alumni, staff, and board members to come together in support of our Everglades City basecamp.

For those who follow in their footsteps, tangible symbols of their long service to NCOBS remain—the Roddey Dowd, Jr. Ropes Course at Table Rock, and Sunset Island’s beautiful sailboat, The Mag. We are deeply thankful for their enduring commitment and contributions to our School.

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